



ANNUAL REPORT 2024

THE ROAD AHEAD

www.usviodr.com

Open Plan Living/Area in Walter I.M. Hodge Pavilion Apartment



Reading Room Outside of Public Computer Lab--Florence Williams Public Library





Table of Contents

I. Messages | 4-7

- A. The Honorable Governor Albert Bryan Jr.
- B. Director Adrienne L. Williams-Octalien, ODR
- C. Executive Director Eugene Jones Jr., VIHFA

II. Executive Summary | 8-10

III. About ODR | 11

IV. Office of Disaster Recovery | 12-21

V. Top Priority Areas | 22-42

- A. Schools
- B. Health
- C. Hospitals
- D. Human Services
- E. Roads
- F. Utilities
- G. Public Buildings

VI. Community Development Block Grant

Disaster Recovery Program | 52-53

VII. Economic Impact | 51

VIII. Challenges | 52-53

IX. Road Ahead | 54



MESSAGE FROM

Albert Bryan Jr.

HONORABLE GOVERNOR OF THE VIRGIN ISLANDS OF THE UNITED STATES



As Governor of the U.S. Virgin Islands, it is my privilege to present the 2024 Annual Report for the Office of Disaster Recovery (ODR). This past year, we have made significant strides toward our vision of a resilient, vibrant, and prosperous territory. The scale of our recovery initiatives, fueled by a continued partnership with the Federal Emergency Management Agency (FEMA) and other federal agencies, represents unprecedented investment in our infrastructure, communities, and quality of life.

This year, FEMA has committed an additional \$13+ billion to further strengthen our utility, transportation, and educational facilities.

These funds will enhance our ability to restore and modernize the territory's critical infrastructure, improve accessibility, and ensure safer and more reliable services for our people. A notable milestone in this effort is the recent solicitation for Rebuild USVI's third bundle for St. John. This bundle includes vital improvements to the Myrah Keating Smith Community Health Center, Morris de Castro Health Clinic, and Julius E. Sprauve PreK-12 School. Moreover, the release of our first horizontal bundle for St. Croix, focusing on underground systems and road enhancements along Northside Road, is set to launch before the end of 2025.

Since launching the EnVIsion Tomorrow program with over \$483 million of HUD-allocated funds dedicated to affordable housing, we have focused on rebuilding and expanding affordable housing options.

We have also taken steps to address our residents' most urgent housing needs through projects such as the \$116 million revitalization of Walter I.M. Hodge, the Donoe Redevelopment Project for families displaced by the 2017 hurricanes, and the ongoing rehabilitation of the 96-unit Lovenlund Phase 2 on St. Thomas.

The Own-a-Lot, Build-a-Home Program, which launched in June 2024, underscores our commitment to empowering first-time homeowners by providing financial support for constructing family homes. These programs represent our steadfast efforts to rebuild our communities while preserving the unique culture and lifestyle that make the U.S. Virgin Islands home.

Thanks to the commitment of ODR and our partners, 1,017 projects have been completed, and 90 construction projects are actively underway.

This year, FEMA has committed an additional \$13 billion to further strengthen our utility, transportation, and educational facilities.

A \$42 million investment from the federal Office of Head Start has made it possible for six new Head Start centers to be constructed throughout the territory.

These accomplishments speak to our unwavering commitment to the recovery and future prosperity of the U.S. Virgin Islands.

As we approach 2025, I reaffirm our commitment to supporting the Virgin Islands Housing Finance Authority and the Office of Disaster Recovery in their dedicated mission to accelerate affordable housing initiatives and essential infrastructure projects for a stronger Virgin Islands.

Together, we are moving forward, ensuring that every resident benefits from a future built on resilience and hope. Thank you for your continued support, partnership, and faith in this journey toward recovery and growth.



Albert Bryan Jr.
Governor
U.S. Virgin Islands



Ribbon Cutting Ceremony for the Cruz Bay Head Start



Concrete Pour for the Vincent Mason Pool in Frederiksted

A \$42 million investment from the federal Office of Head Start has made it possible for six new Head Start centers to be constructed throughout the territory.



MESSAGE FROM

Adrienne L. Williams-Octalien

DIRECTOR OF THE USVI OFFICE OF DISASTER RECOVERY



Thank you for taking the time to reflect with us on 2024. This year has been pivotal for the Office of Disaster Recovery (ODR), defined by our unwavering commitment to rebuilding a more resilient Virgin Islands. As we navigate the “Road Ahead,” our team’s dedication, our partners’ support, and our community’s trust have all been vital in driving the progress we are proud to report.

A significant highlight of 2024 was the federal cost-share adjustment authorized by President Joe Biden. The cost share for FEMA disaster recovery grants stood at a looming 10%, which would have cost the Territory anywhere from \$1.5 to \$2 billion.

The long-awaited adjustment allows eligible disaster costs to be funded at 95% for standard lane projects and 98% for 428/Fixed Cost Offer (FCO) projects. This has accelerated our ability to fund and put into motion the construction of essential infrastructure projects that will directly benefit Virgin Islanders.

ODR has secured an unprecedented \$9.6 billion from October 2023 to December 2024, bringing the total amount of obligated funding to \$18.1 billion.

We have also laid the foundation for future transformative efforts and accelerated the recovery by launching the Super Project Management Office (SuperPMO) under the Rebuild USVI initiative. The SuperPMO will oversee more than 40 major projects totaling over \$8 billion, including new educational and healthcare facilities.

After becoming the subrecipient of HUD’s Community Development Block Grant – Disaster Recovery Program (CDBG-DR) in November 2023, the ODR has intensified its focus on meeting housing needs in the territory. The revitalized EnVision Tomorrow Program successfully put more than 90 homes into the construction phase in 2024.

As we move into 2025, our focus remains on action. With the approval of the remaining FEMA FCO projects ahead of the September 30, 2024 deadline, the Office of Disaster Recovery is determined to lead the Territory into the next phase of rebuilding. I extend my deepest gratitude to our team, stakeholders, and community for their unwavering support throughout this pivotal year. As we look ahead, we remain committed to ensuring these projects serve as a foundation for a stronger, more resilient Virgin Islands, benefiting both current and future generations.

The SuperPMO will oversee more than 40 major projects totaling over \$8 billion, including new educational and healthcare facilities.

MESSAGE FROM

Eugene Jones Jr.

EXECUTIVE DIRECTOR OF THE VIRGIN ISLANDS HOUSING FINANCE AUTHORITY

VIHFA



As the Executive Director of the Virgin Islands Housing Finance Authority (VIHFA), I have witnessed the incredible transformation our territory has undergone through strategic investments in disaster recovery and mitigation. Significant achievements have marked this past year, but as we celebrate our progress, we remain focused on the challenges ahead and the work still to be done.

At VIHFA, our mission extends beyond housing; we are deeply committed to strengthening infrastructure that supports the entire community. One of our most impactful initiatives has been working alongside the Water and Power Authority to ensure energy reliability.

In 2024, we secured a historic \$145 million from HUD to acquire the Vitol propane infrastructure. This acquisition positions VIHFA as a key player in the territory's energy task force, reinforcing our commitment to energy, security, and economic stability.

My experience working in housing systems from Toronto to Atlanta has shown me that systemic challenges exist everywhere. However, the Virgin Islands presents unique cultural and economic circumstances that demand tailored solutions. Unlike markets driven by profit margins and luxury development, our focus remains on fundamental necessities – safe, sustainable housing and resilient infrastructure that uplift our people.

Through the Community Development Block Grant Disaster Recovery Program (CDBG-DR), we have partnered with local and national organizations to expand housing opportunities. Housing programs remain a cornerstone of this effort, with \$527.5 million allocated to rehabilitating, constructing, and enhancing affordable housing across the islands. These projects are designed to provide homeowner rehabilitation, emergency and multi-family public housing, and, more importantly, long-term

homeownership opportunities for low- to moderate-income families, ensuring more Virgin Islanders have a place to call home.

Beyond housing, we are ensuring the economic resilience of our communities. We allocated \$16.7 million to support 28 local businesses through the CDBG mitigation grant. These funds enhance critical infrastructure, food security, and emergency response capabilities—key factors in safeguarding the territory against future disasters.

Our efforts continue with the upcoming 2025 Developer's Summit, where we will attract additional investment through disaster recovery funds, tax credits, and federal programs like CDBG and HOME. This event will serve as a catalyst for new housing developments designed to meet community needs while fostering long-term economic stability. We are also advancing plans for St. Thomas' Estate Fortuna. An architectural and engineering firm has been engaged to oversee development.

As we look ahead to 2025, VIHFA remains focused on delivering tangible results. We are closing deals, breaking ground, and investing in the long-term prosperity of the Virgin Islands. Integrating housing, infrastructure, and workforce development ensures that we are not just rebuilding but transforming our territory into a model of resilience and opportunity. This is our moment to seize, success and at VIHFA, we are committed to leading the charge.

Executive Summary

The RFP for construction and project management services has been awarded.

Over the past year, the ODR has made significant progress in advancing impactful policy changes, project approvals, and funding obligations. From securing critical federal funding to driving infrastructure projects, the ODR continues to execute its mission to build a more resilient Virgin Islands.

One of the most effectual developments came in February 2024, when President Joe Biden authorized the increase of the federal cost-share requirements for recovery projects. The 10% cost share for FEMA disaster recovery grants could have cost the territory close to \$2 billion, based on current projections of a \$20 billion recovery. The long-awaited adjustment will put approximately \$1.1 billion back into the hands of the territory.

As a part of the adjustment agreement and to maintain the reduced costs, FEMA set two benchmarks:

1. All 428/Fixed-Cost Offer (FCO) projects must be approved before September 30, 2024.
2. Projects not completed by December 31, 2035, will revert to a 95% cost share.

The ODR is excited to share that the first and most vital benchmark was successfully met on September 26, 2024. In all, the territory had agreed to utilize Section 428 Alternative procedures for a total of 241 projects, and by August 2024, there were just seven projects left to be approved. To address the second benchmark, ODR's proactive approach - Rebuild USVI - was right on target as plans were already in motion to begin the larger projects with the bulk of FEMA-

obligated funding in 2025 and 2026 to meet the territory's ambitious recovery goals.

Also, in this reporting year, the territory embarked on its most consequential recovery initiative, Rebuild USVI. In December 2023, the ODR hosted "Industry Day," bringing together contractors and industry experts from nationwide to discuss the territory's \$20 billion infrastructure rebuild program.

Recovery leaders from key agencies have invested time and resources to launch the framework that will take the most complex projects from start to finish in a timeframe that aligns with the second benchmark.

Establishing the SuperPMO and executing the Memorandum of Understanding (MOU) with central and semi-autonomous government agencies marked a significant advancement in overseeing projects launching in 2025.

The Rebuild USVI team has made substantial progress toward meeting the established timeline for releasing the solicitations that will drive over \$8 billion worth of reconstruction projects.

- A contract for construction and project management services has been awarded.

Demolition of the Vincent Mason Pool, St. Croix



All FCO projects were approved ahead of the September 30, 2024 deadline.

Executive Summary



In the last year alone, \$13.6B has been obligated - more than the \$10B in total obligations at the end of 2023.

- A contract for the second bundle for educational facilities on St. Thomas and RFP 007 for the new Donna M. Christian-Christensen Department of Health Medical Complex are in the contracting phase.
- The third bundle for St. John, released on September 30, 2024, and Bundle 4 for horizontal projects on St. Croix, released in December 2024, are in the bid evaluation phase.

Key projects anticipated to start in 2025, include the demolition of selected buildings and the design-build of the new Charlotte Amalie High School on St. Thomas. The construction of the new Donna M. Christian-Christensen Medical Complex on St. Croix and the design-build of the Julius Sprauve PreK-12 School on St. John, totaling close to \$800 million, will also begin.

The Territory has seen significant progress in project approvals, completions, and obligations.

- In 2023, the ODR reported that 62 projects were left to be obligated, and 47 of those were fixed grant or FCO projects.
- The territory anticipates that by the first quarter of 2025, all FEMA-PA projects will be obligated.
- So far, \$18.1 billion has been obligated to recover from Hurricanes Irma and Maria.

- As we close out year seven of the recovery, the territory has expended more than \$3.6 billion to complete over 1,000 projects.
- In 2024 alone, approximately \$300 million was spent to complete 163 projects, including repairs to two fire stations, eleven park projects, University of the Virgin Islands facilities, and the Florence Williams Public Library.
- Of the approximately 600 recovery projects left, nearly 350 are underway in various phases.
- So far, the Territory has been obligated \$18.1 billion to recover from Hurricanes Irma and Maria.
- In the last year alone, \$13.6 billion has been obligated. This is more than the \$10.2 billion obligated over the six-year period from 2017 to 2023.

The obligation of funds secures the financial resources needed to start critical infrastructure projects, marking a significant milestone in the USVI's ongoing recovery.

In November 2023, the ODR became a subrecipient of CDBG-DR funding, dedicating a significant amount of its core staff resources to support the transfer of the program from the Virgin Islands Housing Finance Authority to the Public Finance Authority/ODR.

UVI Agricultural Facilities Ribbon Cutting



Executive Summary



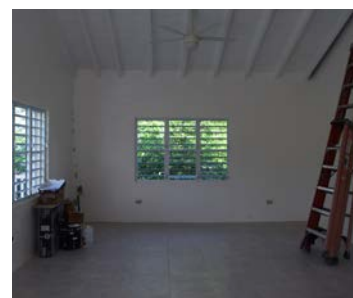
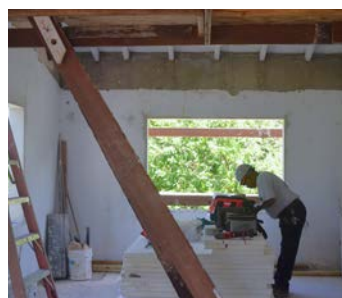
At the end of 2024, the EnVision Tomorrow Program had completed 38 homes and 93 were in the construction phase.

Various programs have made notable progress over the last year.

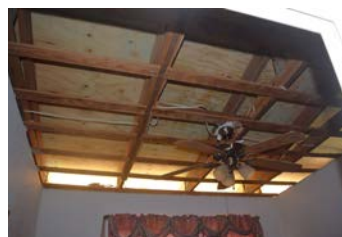
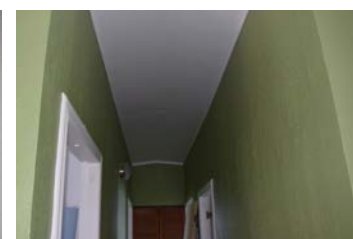
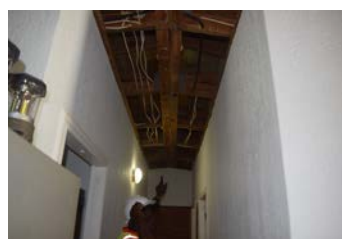
- Out of the 2,084 EnVision Tomorrow applications, 610 have been deemed eligible. At the end of 2024, 38 homes were completed, and 93 were in the construction phase.
- The ODR launched the Own a Lot, Build a Home First-Time Home Buyer Program in June, which has garnered interest from 131 potential applicants, supported by two MOUs with local lenders--Banco Popular and Rural Development--and five potential applicants in the pipeline.
- In September 2024, the ODR proudly announced over \$1.3 million in CDBG-DR grants to fund three critical community initiatives to provide essential services to vulnerable residents across the territory.
- In October 2023, the Virgin Islands Housing Authority held a ribbon cutting for Phase 1 of the \$116.7 million Walter I.M. Hodge Pavilion Revitalization Project. A grand reopening ceremony recognizing the full completion of all 248 units, Senior Center, and recreational amenities was held in December 2024.

This year has been marked by significant achievements in the USVI's recovery journey. With the support of federal partners, strategic project management, and industry collaboration, the ODR has made strides in rebuilding the territory's infrastructure.

As the USVI moves forward, these efforts will lay the foundation for a stronger, more resilient future.



Before and After Pictures - Home Reconstruction - EnVision Tomorrow



Own a Lot, Build a Home First-Time Home Buyer Program kicked off in June and has five potential applicants in the pipeline.



About ODR

The Office of Disaster Recovery (ODR), within the Virgin Islands Public Finance Authority, serves as the center of coordination for the anticipated \$17 – \$20 billion of federal funding to support recovery efforts from the 2017 Hurricanes Irma and Maria.

The ODR places a unique emphasis on coordination and organization across governmental departments and agencies and private/non-profit partners to maximize efficiencies and integration. The purpose of ODR is to administer broad oversight of recovery efforts and ensure full compliance with regulations in managing and monitoring project funds, expenditures, and timelines.

To accomplish this, ODR:

- monitors and reports on the obligations and expenditures of federal funding sources to ensure compliance and transparency.
- works to build capacity for financial and performance management across recipient agencies.
- maintains master project schedules, tracks the progress of all projects, and produces comprehensive disaster reporting.

ODR encourages the public to visit its website and follow its social media platforms at:

- [Website/usviodr.com](https://www.usviodr.com)
- [Facebook/odrusvi](https://www.facebook.com/odrusvi)
- [Instagram/usvioofficeofdisasterrecovery](https://www.instagram.com/usvioofficeofdisasterrecovery)
- [LinkedIn/usvioofficeofdisasterrecovery](https://www.linkedin.com/company/usvioofficeofdisasterrecovery)
- [YouTube/usviodr](https://www.youtube.com/usviodr)



THE OFFICE OF DISASTER RECOVERY

VISION. MISSION. VALUES AND STRATEGIC PRIORITIES

VISION

To build a resilient Virgin Islands.

MISSION

To build a safe, resilient community that transforms and strengthens the Territory's infrastructure by building robust systems, cultivating stakeholder collaboration and completing recovery projects to better position the community to thrive.

CORE VALUES

- Solutions-oriented
- Transparent
- Accountable

CORE VALUES

- Committed
- Team-oriented
- Progressive

STRATEGIC PRIORITIES

Strategic Priority #1: Get the Funds

Secure the maximum amount of disaster recovery funds required for the Territory to rebuild resiliently.

Strategic Priority #2: Spend the Funds

Commence and conclude projects within the required timeframe to guarantee timely processing of Disaster Recovery funds.

Strategic Priority #3: Spend the Funds Correctly

Ensure projects executed meet all applicable programmatic and regulatory requirements and internal audits are conducted.

The Office of Disaster Recovery



All of the approximately 1600 FEMA-PA projects are on track to be obligated in Q1 of 2025.

The Office of Disaster Recovery remains focused on its mission to rebuild resiliently. To accomplish this, ODR faithfully executes its strategic priorities to get the funds, spend the funds, and spend them correctly. ODR maintains a collaborative partnership with local and federal stakeholders, allowing for continued progress toward getting the funds.

Since December 2023, obligations have increased by 8.3 billion dollars, from \$9.8 billion to \$18.1 billion, and are expected to meet or exceed the \$20 billion mark by the end of January 2025. Moreover, all of the approximately 1600 FEMA Public Assistance projects are on track to be obligated in the first quarter of 2025. This collaborative effort utilized all available resources, contractual support, and federal partnerships.

The Office of Disaster Recovery oversees multiple divisions.

- FEMA's Public Assistance (PA) administers all aspects of the PA grant program.

Groundbreaking for Charles "Tappy" Seales Fire Station



Ribbon Cutting Ceremony for Cramers Park Pavilions

- FEMA's Hazard Mitigation division oversees the programmatic and fiscal responsibilities of the Hazard Mitigation Grant Program (HMGP).
- The Department of Housing and Urban Development (HUD) funds the territory's Community Development Block Grant Disaster Recovery Program (CDBG-DR).
- The Federal Highway Administration-Emergency Repair Program (FHWA-ER) is funded by the US Department of Transportation and administered by the Virgin Islands Department of Public Works.
- There are also other disaster-related funds from various federal entities.

In the fall of 2023, ODR became a sub-recipient of the territory's CDBG-DR funds. This expansion increased synergy across various activities throughout the program and with external stakeholders. The acquisition of this critical funding source has led to the acceleration of vital programs like Envision Tomorrow and the advancement of the recovery's framework, mission, and initiatives.

The ODR has oriented an additional 32 disaster recovery employees to provide direct operational management of the CDBG-DR program for existing and future projects. Through this expansion, ODR is centralizing disaster recovery efforts and fostering synergy across activities within the program and with external stakeholders. As a subrecipient, the ODR provides pragmatic oversight, including day-to-day operations and program management.

During FY 2023, the Office of Management and Budget utilized close to \$200K in local funds to cover the cost share for several small projects funded by FEMA's Public Assistance Program.

The FHWA-ER program has spent \$64.2 million of the 76.5 million obligated.

\$15.7B

FEMA-PA

FEMA's Public Assistance Program, the most significant recovery funder, has obligated \$15.7 billion, of which \$3.1 billion has been expended. As of February 2024, PA projects, including CAT B (Emergency Protective Measures), require a 5% match, a 5% decrease from the original 10% agreement negotiated in 2017. This new cost-share adjustment has been applied retroactively to all previously completed projects, providing a substantial funding boost. Section 428 projects, also known as Fixed-Cost Offer (FCO) projects, have been adjusted from 10% to 2%. This unprecedented change applies to the bulk of the larger, more complex projects to rebuild schools, hospitals and critical utility work - allowing the ODR to allocate more resources towards essential infrastructure and saving billions of dollars.

\$1.4B

FEMA-HMGP

The HMGP has approved \$199.3 million of the expected \$1.4 billion and expended \$55.1 million designated for the Territory. These projects are funded at 100%.

Construction Management Training



\$1.9B

CDBG-DR

HUD's CDBG-DR program has been granted full access to its \$1.9 billion allotment, with \$1.08 billion set aside for disaster recovery, \$774.2 million for mitigation projects, and another \$67.7 million for electrical grid work. In total, CDBG-DR has expended 18% of its allotted funds.

\$199M

FHWA-ER

The FHWA-ER program has spent \$64.2 million of the \$76.5 million obligated. In total, \$80.5 million has been allocated for refurbishing roads and bridges in the territory.

\$199M

Other Funds

There are also other disaster-related funds from various federal entities, including the Departments of Health and Human Services, Agriculture, and Commerce, which have made an estimated \$251.3 million available to the territory. Of that total, \$173.4 million has already been used to support recovery projects under the Department of Planning and Natural Resources, Department of Health, Department of Education, and the VI Port Authority.

Over 1,000 projects have been completed, and 350 more are underway.

Of the approximately 1500 FEMA Public Assistance projects, more than 940 are completed, and over 350 are underway in different phases. There are 128 shovel-ready initiatives signaling imminent commencement.

The Hazard Mitigation Program has cataloged 144 projects, with 134 projects approved and 10 awaiting approval from FEMA.

CDBG-DR has identified 37 projects in Phases 1 and 2. Out of these, eleven have been granted Notices to Proceed.

FHWA-ER has underwritten a total of 103 projects. So far, 85 projects have been completed.

Overall, a total of 1,017 projects have been completed, and 90 construction projects are underway. Collaborative efforts continue to drive the remaining initiatives through procedural stages and into construction.

In April 2023, the Public Finance Authority closed on a \$100 million revolving line of credit (LOC) with First Bank of Puerto Rico. This Senate-approved measure keeps at-risk projects on the right track, safeguards timely payments to contractors, and advances the territory's overall disaster management.

The LOC plays a vital role in supporting ODR's efforts to ensure timely vendor payments and funding for scoping, design, and material procurement. This has helped accelerate recovery projects progress and facilitate vendor payments.

As of December 31, 2024, ODR has drawn down \$45.9 million from the \$100 million allocated for disaster recovery, advancing various projects across multiple phases. This leaves the remaining available funds to further streamline the territory's recovery efforts. ODR has repaid \$26.3 million of the revolving funds, with \$19.6 million outstanding.

Now that ODR has secured the majority of obligated funding and a resolution for the match, the territory is positioned for the next phase of the recovery. Completing these major recovery projects by December 2035 is critical before the match reverts to a 95% cost share.

To accomplish this, firms with proven strategies for housing, supply chain, and labor shortages and the ability to construct in hard-to-build areas are needed. To this end, territorial representatives traveled to New York, Washington, DC, and Chicago to conduct market research and meet with large Engineering, Procurement, & Construction contractors (EPCs).

Industry Day - Rebuild USVI



The ODR officially set up the first-ever “Super PMO” in the second quarter of 2024.

The feedback gained from Tier One contractors was that the way business is done had to change. The territory would need to develop projects totaling \$1 billion or more, streamline processes, clear lines for decision-making, timely payments, and shared risk procurement.

ODR, in conjunction with the Office of the Governor and other agencies, hosted an Industry Day on the islands of St. Croix and St. Thomas in December 2023. Over 150 representatives from national, regional, and local firms came together to learn more about the projects and timeline for the program.

The event focused on how projects will be bundled and what procurement, permitting, and payment processes will facilitate the reconstruction of schools, hospitals, roads, and power, water, and wastewater systems, emphasizing the government’s commitment to a comprehensive, innovative strategy.

Since announcing the program in December 2023, the ODR officially set up the first-ever “Super PMO” (Super Project Management Office) in the second quarter of 2024, beginning with the signing of the Memorandum of Understanding (MOU) that outlines the functions of the office and its relationship with participating agencies. The document, signed by more than 15 commissioners and directors and Governor Albert Bryan Jr, exemplifies the time, coordination, and partnerships required to move this initiative forward.



Ratification of the MOU for Rebuild USVI

Recovery leaders from key agencies have invested time and resources to launch the framework that will take the most complex projects from start to finish in a timeframe that aligns with the second benchmark.

Recognizing the scale of this undertaking, leaning upon best practices and lessons learned around the world and in the recovery, the Super PMO’s responsibility is to cover key functions, including interagency/contractor/stakeholder coordination, master project prioritization and schedule management, procurement, resource balancing, program controls and compliance, accelerated payment processing, design management, and program risk management. ODR and its key stakeholders built the foundations of the Super PMO, including forming the governance framework, mapping roles and responsibilities, creating the organizational structure and staffing plan, and devising policies and procedures.

Rebuild USVI - Industry Day



To fully implement Rebuild USVI, FEMA needed to obligate the required funding.

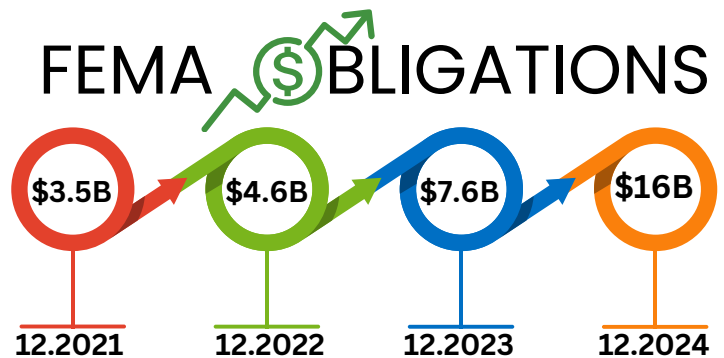
Because we knew what was needed to attract major EPCs to work in the USVI, projects were packaged in \$1-2 billion procurement bundles. Initial bundles were created based on:

- horizontal vs vertical infrastructure
- groupings of \$1-2 billion
- by island and sector
- project readiness

Four bundles were identified on St. Croix, including a healthcare bundle, an education bundle, and two horizontal bundles. Likewise, on St. Thomas, there is also a healthcare, education, and horizontal bundle. On St. John, one vertical bundle and a cross-industry bundle were developed.

Procurement of the first of several billion-dollar bundles commenced in the spring of 2024, starting with a Request for Qualifications (RFQ) in March, which sought to prequalify potential respondents for the first two bundles for schools on St. Thomas and healthcare facilities on St. Croix which included Juan F. Luis Hospital, Donna C. Christensen Medical Complex and Herbert Grigg Home for the Aged and the second bundle for schools on St. Thomas incorporating the St. Thomas Administrative Center, Lockhart K-8, Emanuel Benjamin Oliver Elementary, Jane E. Tuitt Elementary, Ivanna Eudora Kean High School and Bowsky Elementary schools into one solicitation. Subsequent bundled solicitations were released through the normal Request for Proposal (RFP) process without the prerequisite RFQ.

Once the first two bundles were out for bid, the Territory successively developed and released additional RFPs with the goal of having all projects under contract and underway by the end of 2026,



This initiative could not be acted on until FEMA obligated the necessary funds to begin these projects. Now that all PA funds are on track to be obligated by February 2025, ODR is moving full steam ahead through the lengthy solicitation process to secure the most qualified contractors who provide the best value to the territory.

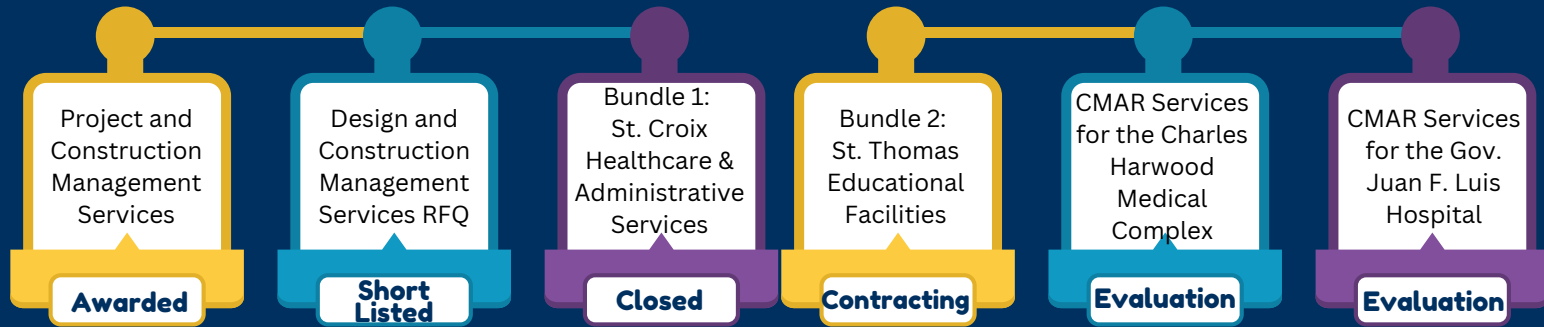
The ODR is also in the process of securing project management information system (PMIS) software to support all disaster recovery projects. Implementation is expected in the fall of 2025.



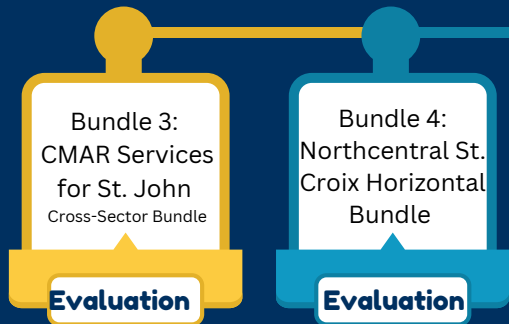
Rebuild USVI

Procurements Status and 2025 Schedule

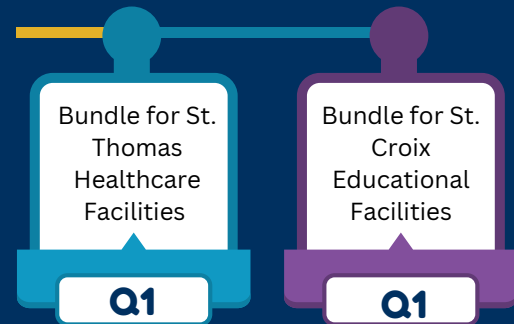
2024



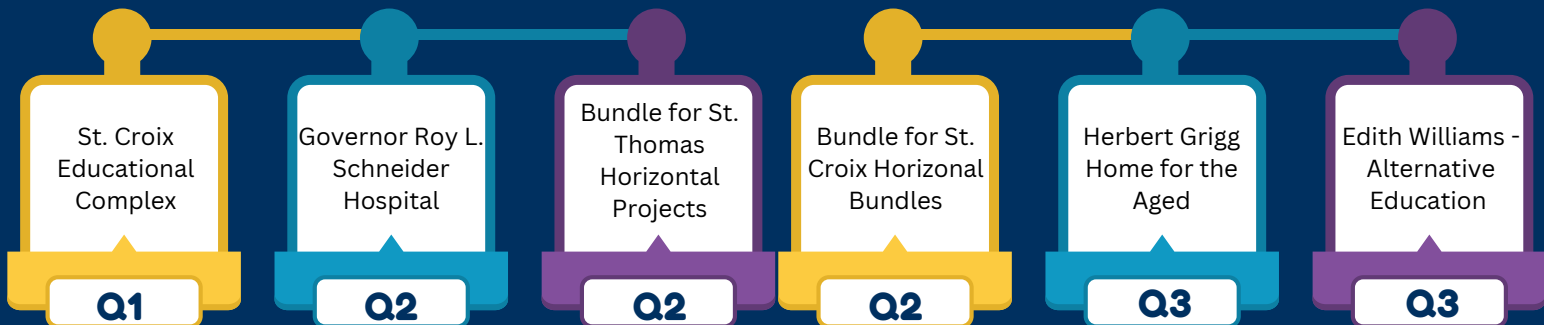
2024



2025



2025



CMAR - Construction Manager At Risk*

FEMA pledged \$7.5 million to provide the territory with additional resources to address capacity issues.

FEMA pledged \$7.5 million to provide the territory with additional resources to address capacity issues. The funds allotted by Congress in 2023, through the Department of Interior's Omnibus Bill for technical assistance to the territory through the Insular Area Act Technical Assistance (IAATA) contract and the Disaster Recovery Funds Assistance were used to:

- provide staff augmentation for the EnVIsion Tomorrow Program
- provide specialized training for construction staff
- review processes and implement best practices and
- provide technical assistance for CDBG-DR programs.

Approximately 350 projects are underway in various phases. With the onboarding of new staff from the CDBG-DR program and the expansion of ODR to include the Super PMO, staff was offered opportunities to grow and enhance their skills. Team members have also participated in workshops and conferences to highlight the territory's progress and broaden their institutional knowledge.



Office of Disaster Recovery





2017 Hurricanes

All Funds Executive Dashboard

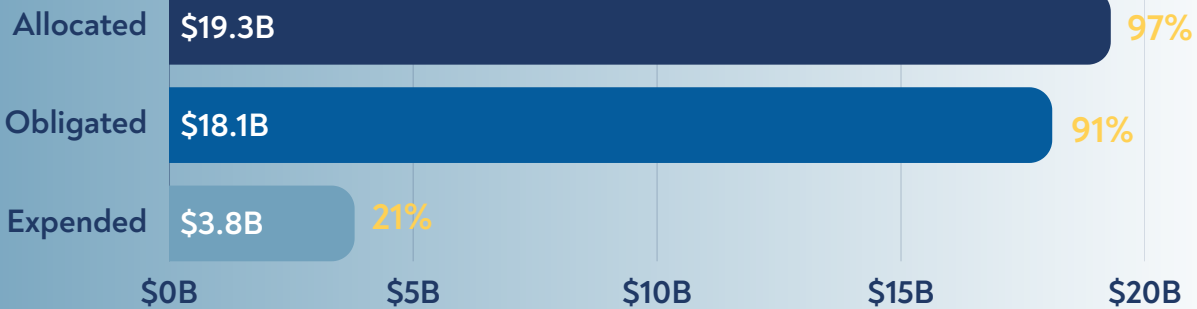
As of December 31, 2024

CURRENT STATUS OF ALL FUNDING SOURCES

| Anticipated (ESTIMATES) | Allocated | Obligated | Expended |
|----------------------------|------------------|------------------|-----------------|
| \$20,000,000,000 | \$19,324,345,995 | \$18,135,147,540 | \$3,773,141,499 |

All Funds Summary

● Allocated ● Obligated ● Expended

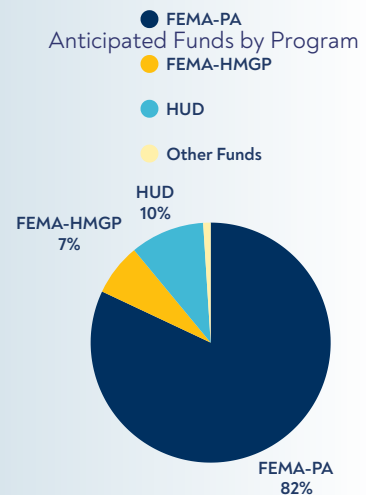
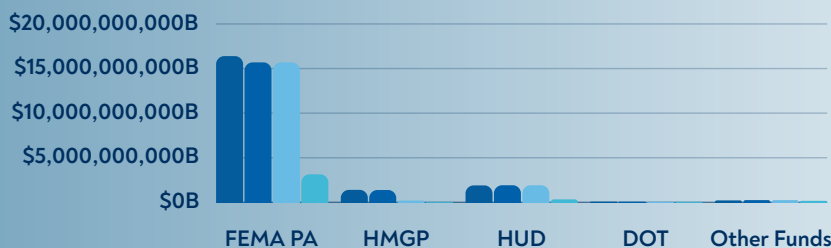


FEDERAL FUNDING SUMMARY BY PROGRAM

| Funding Sources | Anticipated (ESTIMATES) | Allocated | Obligated | Expended |
|-----------------|----------------------------|-------------------------|-------------------------|------------------------|
| FEMA PA | \$16,395,000,000 | \$15,690,632,994 | \$15,690,632,994 | \$3,143,526,978 |
| HMGP | \$1,400,000,000 | \$1,384,484,648 | \$199,306,080 | \$55,164,603 |
| HUD | \$1,900,000,000 | \$1,917,330,884 | \$1,917,330,880 | \$336,762,302 |
| DOT | \$85,000,000 | \$80,536,756 | \$76,516,873 | \$64,230,794 |
| Other Funds | \$220,000,000 | \$251,360,713 | \$251,360,713 | \$173,456,822 |
| TOTAL | \$20,000,000,000 | \$19,324,345,995 | \$18,135,147,540 | \$3,773,141,499 |

Funding Summary by Program

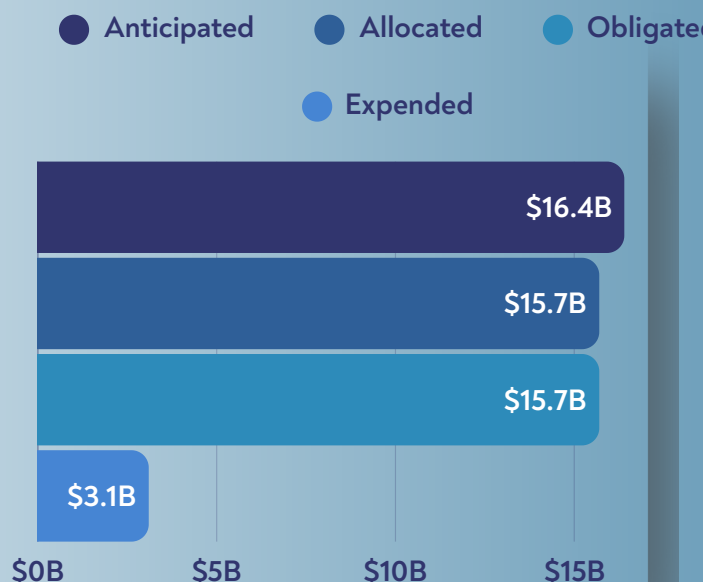
● Anticipated (Estimates) ● Allocated
● Obligated ● Expended



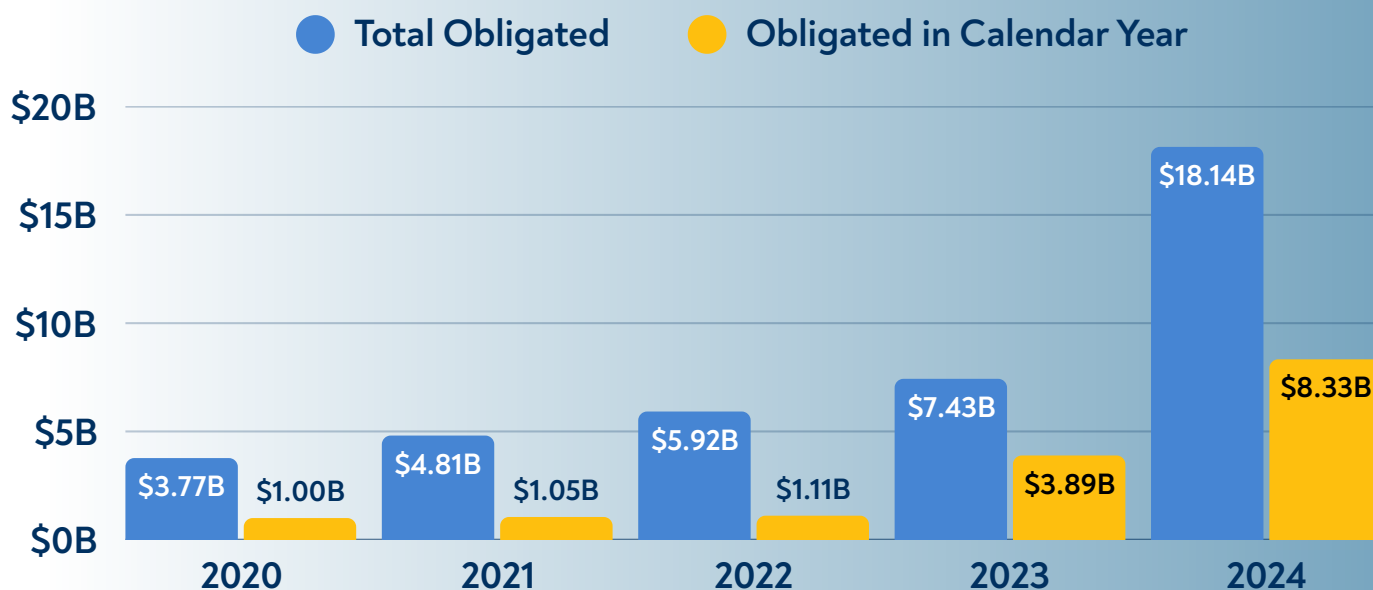


FEMA-PA Funding Summary

| FEMA-PA OBLIGATED AMOUNT BY DAMAGE CATEGORY | | |
|---|-------------------------|---------------------------|
| Damage Category | Obligated | Remaining to be Disbursed |
| A - Debris Removal | \$141,805,152 | \$53,027,868 |
| B - Protective Measures | \$1,763,428,646 | \$162,541,913 |
| C - Roads & Bridges | \$1,820,079,315 | \$1,812,362,979 |
| D - Water Control Facilities | \$185,659 | \$185,659 |
| E - Public Buildings | \$6,714,855,407 | \$6,463,238,898 |
| F - Public Utilities | \$3,640,250,632 | \$2,820,524,087 |
| G - Recreational or Other | \$36,844,811 | \$24,081,449 |
| Z - State Management | \$1,573,183,367 | \$1,211,143,160 |
| Total | \$15,690,632,994 | \$12,547,106,015 |



Obligations Over the Years



TOP PRIORITY AREAS



Approximately 350 projects are underway in various phases.

As we advance into 2025, the ODR continues to build on its substantial progress, with a strategic focus on health and hospitals, schools, housing, utilities, and roads as mandated by Governor Albert Bryan Jr.'s priority projects list. To date, approximately 350 projects are underway.

The territory adheres to the agreed-upon FEMA industry standards, approved in 2020, for each project within the priority sectors.



Then and Now at the Charles "Tappy" Seales Fire Station Project

Reflecting on the past fiscal year, the territory celebrated several notable completions, including the start of construction on the new Charles "Tappy" Seales Fire Station and Multipurpose Center, the continuation of construction at the Charlotte Kimelman Cancer Institute on St. Thomas, and the completion of the fully revitalized Walter I.M. Hodge Pavilion on St. Croix.



Walter I.M. Hodge Playground

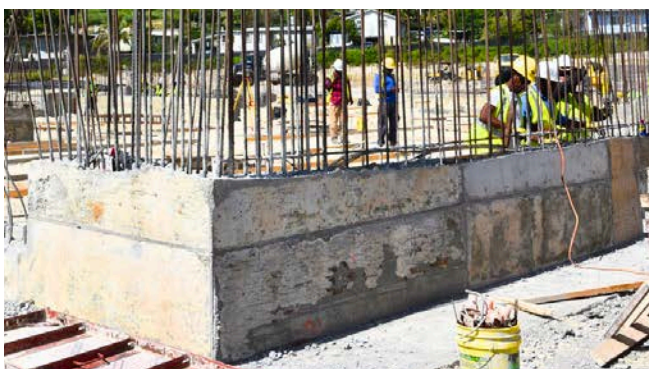
TOP PRIORITY AREA

SCHOOLS

Construction of the first new school on St. Croix, the design-build of the Arthur A. Richards PreK-8 School, started construction in February 2023. The project continues to make steady progress and is nearing the 50% completion mark. It is currently in Phase 1 of 3, which includes the Commons Building, PreK Building, and Gymnasium. Phase 1 is anticipated to be completed by February 2025. Phase 2 commenced in November 2024 and encompasses the K-5 and Administration buildings. The project is on target for substantial construction completion in the spring of 2026.



Construction at AAR School - Q1 2024



TOP PRIORITY AREAS



TOP PRIORITY AREA

SCHOOLS

The Arthur A. Richards PreK-8 School is almost 50% complete.

The Virgin Islands Department of Education (VIDE) has obtained twenty-one FEMA obligations this reporting year, totaling over \$2.7 billion. Through the Rebuild USVI initiative, several educational facilities on St. Thomas are in solicitation for design-build services. The Lockhart K-8, St. Thomas Administrative Center, E. Benjamin Oliver, Jane E. Tuitt, Ivanna Eudora Kean, and Yvonne Bowsky Schools have been bundled into one RFP currently in the evaluation phase. Designs are also underway for the Edith Williams Academy and should be completed in the fall of 2025. On the island of St. John, the Julius Sprauve PreK-12 School's design was bundled in a solicitation released on October 30, 2024.

Pending final FEMA environmental approvals, VIDE anticipates the demolition of the Charlotte Amalie High School awarded to Grade All Construction will finish by the end of fall 2025.

\$1.3B

OBLIGATED

- ✓ Addelita Cancryn Jr. HS
- ✓ Charlotte Amalie HS
- ✓ Claude O. Markoe ES
- ✓ Julius Sprauve PreK-12
- ✓ St. Croix Educational Complex
- ✓ St. Croix Central HS

Construction AAR - Q1 2025



TOP PRIORITY AREAS

TOP PRIORITY AREA

SCHOOLS

The first phase of demolition for the CAHS project is expected to begin in the first quarter of 2025.

Design-build services for the Charlotte Amalie High School (CAHS) and the modernization of Bertha C. Boschulte (BCB) were awarded to Consigli/Benton, whose contract was executed in September 2024. Contractor kick-off meetings and a subcontractor fair were held October 22-23, 2024. The first phase of demolition for the CAHS projects is expected to begin in the first quarter of 2025. Design-build services for St. Croix Central High School are in progress. Other St. Croix schools, Alexander Henderson, Claude O. Markoe, St. Croix Educational Complex, Alfredo Andrews, and Pearl B. Larsen, are slated for construction solicitation(s) to be released in 2025.

In March 2024, VIDE utilized \$7 million in FEMA funding to purchase two parcels of land at the Diageo Warehouse property with plans to house the future St. Croix Administrative Center. Design is anticipated to commence in the fall of 2025.

BCB/CAHS Kick-Off Meeting & Subcontractor Fair



BCB Library Rendering



REICHHOLD CENTER FOR THE ARTS

\$7.3M

UVI's Reichhold Center of the Arts was obligated \$7.3 million in July 2024. The project was awarded to Custom Builders. It is currently in the demolition phase, and the anticipated substantial completion date is in the fall of 2025.



TOP PRIORITY AREAS



TOP PRIORITY AREA

HEALTH

In November 2023, DOH cut the ribbon on the \$3.7M WIC building on St. Thomas.

The Department of Health (DOH) has several ongoing disaster recovery projects in various stages of design and construction. The demolition of the Charles Harwood Medical Complex on St. Croix started in early April 2023 it included the main building, annex building, and five outer buildings, along with the relocation of the modular lab. The demolition and lab relocation are on target to be completed by the end of 2024.

On November 15, 2023, the DOH cut the ribbon on the new Women, Infants and Children (WIC) Building at the Department's Knud Hansen Complex, St. Thomas. The \$3.7 million rebuild was made possible through a \$6.3 million US Department of Agriculture grant awarded to the DOH in August 2018 for the WIC program. On St. Croix, the Frederiksted WIC building closed out its first phase of construction in March 2024.

The second phase is currently in design and covers mitigation enhancements to harden the facility against future disasters.

HMGP is tracking the completion of those designs in the second quarter of 2025. DOH will then release a procurement opportunity to execute phase 2.

Other recovery projects currently in the schematic design phase include the Morris DeCastro Clinic on St. John and the Knud Hansen Tower and John S. Moorehead Complex on St. Thomas. The Morris DeCastro project has been bundled with Myrah Keating and Julius Sprauve PreK-12 School, and both are slated for bid evaluation in December 2024. The Knud Hansen Tower, John S. Moorehead Complex, and Queen Louise Home for the Aged will be bundled in the first quarter of 2025 by the Super PMO.

St. Thomas WIC Ribbon Cutting Ceremony



TOP PRIORITY AREAS

TOP PRIORITY AREA

HOSPITALS

Construction on the new CKCI commenced in March 2024 and is now 30% complete.

Between 2023 and 2024, the ODR received the project approvals and obligations crucial to taking the next steps toward solidifying a plan to replace healthcare facilities in both districts. In February 2024, the territory received the final outstanding obligation for the Governor Roy L. Scheider Hospital (RLSH) in the amount of \$1 billion. This project is anticipated to be bundled with two additional St. Thomas healthcare projects under the Rebuild USVI initiative facilitated by ODR's SuperPMO Office. The release of solicitations for RLSH, Queen Louise Home for the Aged, and the Knud Hansen Complex is projected for 2025.

Construction of the new Charlotte Kimelman Cancer Institute (CKCI) commenced in March 2024 and is now 30% complete. The \$51.8 million project awarded to J. Benton Construction is currently on target for substantial completion in November 2025.

On St. John, the \$38 million Myrah Keating Smith Health Center has been bundled for solicitation along with the Morris DeCastro Health Center and Julius Sprauve PreK-12 School. The procurement opportunity was released in October 2024 by the Super PMO, and submittals were due in December 2024.

With the A&E designs completed for the Governor Juan F. Luis Hospital and Medical Center's permanent facility and the temporary facility in full operation, the SuperPMO in conjunction with the Territorial Hospital Redevelopment Team (THRT), is in the process of procuring a contractor to lead the demolition and reconstruction of the new facility. Bids are due in November, and a decision is expected in December 2024. The design and construction of the proposed \$38.8 million facility will be managed by the SuperPMO.

Before the solicitation could be released, the THRT worked diligently to ensure that JFL North, the temporary facility, could stand on its own while the new hospital is constructed. Efforts made by the THRT included the construction of an Administration Building, which houses critical non-clinical functions, serves as the primary entrance to the temporary hospital, and provides connectivity between JFL North and the Virgin Islands Cardiac Center. In addition to the admin building, THRT completed the designs for the development of the 5-acre leased lot behind JFL North, which will offer space for a much-needed parking lot for visitors and staff.



Charlotte Kimelman Cancer Institute Construction

TOP PRIORITY AREAS

TOP PRIORITY AREA

HOSPITALS

The THRT secured a lease for the old Nissan building in LaGrande Princess to relocate the hospital's dialysis unit.

As well as a secured location for medical records, materials management, and facilities maintenance. A company has been selected, and construction is slated to be completed in the fall of 2025.

The THRT, working closely with ODR, also secured funding for the lease and build-out of Cassava Gardens, an off-site facility that will house the remaining non-clinical JFL personnel. The retrofitting of this facility commenced in the fourth quarter of 2023 and will be ready for occupancy in the second quarter of 2025. Finally, the THRT secured a lease for the old Nissan building in LaGrande Princess to relocate the hospital's dialysis unit temporarily. THRT is evaluating bids, and construction is expected to begin in the first quarter of 2025.

Cassava Gardens Construction



TOP PRIORITY AREAS

TOP PRIORITY AREA

HUMAN SERVICES



In November 2024, DHS celebrated the completion of the \$4.9M St. John Headstart project in Cruz Bay.

The Department of Human Services (DHS) provides Home for the Aged facilities in each district for elderly residents of the Virgin Islands. The Herbert Grigg Home for the Aged on the island of St. Croix was awarded prudent replacement by FEMA in 2023. Jaredian Design Group will complete A&E design services. Once designs are complete, the project will enter the solicitation phase for construction services under Rebuild USVI's SuperPMO.

The Queen Louise facility on St. Thomas is a two-story building spanning 16,000 square feet. There are two projects for this site. The first is for \$1 million in temporary repairs to stabilize the facility and ensure continuity of services until a permanent replacement can be constructed. The solicitation for those repairs was released in May 2024, and the contract to begin the work is pending execution. This project should take approximately ten months to complete and is expected to begin in the first quarter of 2025.

The Knud Hansen complex, a facility with shared professional services by both DHS and DOH, is currently in design and is anticipated to go out for construction solicitation in the spring of 2025 as a part of Rebuild USVI's St. Thomas healthcare bundle. The DHS-owned Knud Hansen Building conceptual/schematic design is in progress with regularly occurring coordination meetings with DOH for collaboration on the final designs.

Projects under the Head Start program, backed by a \$42 million disaster recovery grant from the U.S. Office of Head Start, continue to advance. Notice to Proceeds were issued in August 2023 for six locations - Anna's Hope, Concordia, Bolongo, Lindbergh Bay, Minetta Mitchell, and Cruz Bay. In November 2024, DHS celebrated the completion of the \$4.9 million St. John Headstart project in Cruz Bay. The remaining five locations are expected to be completed in the fall of 2025.



Cruz Bay Head Start Then and Now



Interior Cruz Bay Head Start

Revitalization of the Walter I.M. Hodge Pavilion

\$116.7M



The Virgin Islands Housing Authority hosted a grand opening for the newly completed Walter I.M. Hodge Pavilion in Frederiksted, St. Croix in December 2024. The highly anticipated housing revitalization project consisted of restoring 248 units of low to moderate-income housing. To date, 212 units are occupied, providing modern and resilient housing to Virgin Islands residents.

The \$116.7 million venture has become the blueprint for navigating multiple funding streams and successful stakeholder collaboration. Its completion showcases a combined investment of \$49.9 million from FEMA, \$22.6 million from CDBG-DR, \$27.5 million from Goldman Sachs Bank, and a \$28.5 million construction loan from Merchants Bank of Indiana.

Walter I.M. Hodge Pavilion Then and Now

Row Three: Grand Opening and Phase I Ribbon Cutting



TOP PRIORITY AREAS



TOP PRIORITY AREA ROADS

The bridge on Queen Mary Highway opened to the public in July 2024.

DPW is overseeing numerous FEMA-funded projects aimed at enhancing the durability and overall quality of infrastructure and operational functions across the Territory. In 2021, DPW finalized the design phase for four contracts, comprising a total of seven obligated road projects with an estimated budget of around \$35 million. Notably, the Frenchman's Bay project is complete on St. Thomas, while construction continues on the Botany Bay, Perseverance Bay & Red Hook Bay Watershed combined project. Work will continue into 2026 with active construction in the Botany Bay area.

Meanwhile, on the island of St. John, a \$2.1 million roadway restoration project concluded, improving drainage and road conditions in Fish Bay, Coral Bay, and Great Cruz Bay.

In March 2024, DPW began a \$3 million project in Mt. Pleasant on St. Croix to restore neighborhood roads and improve drainage in the residential area. The project is 99% complete, as DPW anticipates minor striping work to be completed this spring, 2025. Also, in Estate Whim, two sections of residential roadway were repaired for \$520K.



Mt. Pleasant Roadway Restoration Project

Both projects started in August 2024 and were completed in October 2024. This project is also awaiting striping in some areas.

The long-awaited Ethel McIntosh Memorial Drive (Mahogany Road) restoration project is also expected to begin. A Notice to Proceed will be issued in February 2025.

To date, DPW has expended approximately 80% (\$63 million) of the \$80 million of the Federal Highway Administration's Emergency Relief (FHWA-ER) program funds, with just five projects remaining on St. Croix. These projects involve the demolition of existing bridges, the design and construction of new bridges, and the establishment of temporary bridges.

As of December 2024, DPW has successfully rebuilt two of the five previously reported bridges. The bridge on Queen Mary Highway opened to the public on July 24, 2024, and the Altona Lagoon Bridge opened to the public in December. The designs for the remaining three bridges have been successfully completed, and construction work on all sites is currently ongoing: Agriculture Road Bridge, East Airport Road Bridge, and Midland Road Bridge. Among these projects, the East Airport Road is projected to be completed at the start of 2025.



Ribbon Cutting - Queen Mary Highway Bridge

TOP PRIORITY AREAS



TOP PRIORITY AREA ROADS

In spring 2024, DPW successfully completed the Frederiksted paving project.

Improvements to the Melvin Evans Highway continued throughout 2024. This additional time allowed for corrective actions such as patching and installation of signage and guard rail terminal ends. The cost for both projects is \$26 million, with \$13 million each for Phase II and improvements to the Clifton Hill area. New streetlights are included in both contracts, and light installation has been completed by the Melvin Evans Phase II contractor, while the Clifton Hill contractor is making substantial progress. As it stands today, most of the Melvin Evans Highway is illuminated. The remaining lights will be repaired by summer's end 2025.

DPW is also awaiting FEMA's approval of the Unified Paving Projects, which will enable the Territory to allocate funding as needed to reconstruct roads as utility work is completed. Unified paving on St. Croix represents a projected \$1.7 billion in federal funds to implement a cutting-edge approach to road construction and maintenance, revolutionizing the way we manage roadways within the island.

Lagoon Bridge Then and Now



St. Thomas and St. John are following the same course of action, with cost estimates being developed for FEMA's review and approval. As transportation demands continue to rise, unified paving stands out as an innovative solution, poised to transform our roads into durable, cost-effective, and environmentally sustainable assets.

Lastly, the Department of Interior is funding \$2 million in paving projects in Frederiksted and Christiansted towns. In spring 2024, DPW successfully completed the Frederiksted paving project. Construction was also completed in 2024 on the Christiansted project, restoring roads in the town area after VIWMA completed its sewer line replacement project.



Melvin Evans Highway Phase II

DALE A. GREGORY TRANSPORTATION CENTER

\$26.8M

The Virgin Islands Port Authority (VIPA) continues to advance the Dale A. Gregory Transportation Center at the Cyril E. King Airport on St. Thomas, a key component of the airport's broader terminal expansion efforts. This project was funded by a \$20 million grant from the US Department of Commerce-Economic Development Administration (EDA) and a \$6.8 million local match from VIPA and features parking for over 600 vehicles and office spaces for rental car agencies.

On April 16, 2024, the project celebrated a significant milestone with a ribbon-cutting ceremony to mark the public opening of the first half of the multi-level parking garage and the official naming.

The contractor is progressing with Phase II of the project, which includes pouring elevated slabs for the second half of the garage.

The transportation center is expected to be completed by summer 2025.



TOP PRIORITY AREAS



TOP PRIORITY AREA

UTILITIES

A ribbon-cutting ceremony is scheduled in January for four new Wartsila units.

Power

Through a \$95 million grant from HUD's Community Development Block Grant Disaster Recovery Program, the Virgin Islands Water and Power Authority (VIWAPA or Authority) successfully acquired four new Wartsila generating units. As WAPA approached the final testing and commissioning stages, these generators were well on their way to increasing the Territory's power capacity by December 2024. A ribbon-cutting ceremony is scheduled for January 17, 2025, to officially introduce the four new Wartsila generating units to the Randolph Harley Power Plant, marking an important milestone in enhancing the Territory's energy infrastructure.

In June 2024, FEMA approved the replacement of the entire Richmond Power Plant on St. Croix and the replacement of two power generation units at the Randolph Harley Power Plant on St. Thomas. At the Randolph Harley Power Plant, FEMA approved, based on DOE analysis, the replacement of Units 14 and 15 to provide the necessary interconnections to allow for more renewable energy, including solar and wind. The estimated cost for both projects exceeds \$800M, and the final cost from FEMA is expected in 2025.

The Authority also remains dedicated to strengthening the grid by employing a mix of underground power and composite poles. In 2023, three undergrounding projects were completed, successfully transitioning a portion of its St. Croix customer base to underground power. By the end of 2024, four undergrounding projects, two on St. Croix and two on St. Thomas, are expected to advance through the design and solicitation phases, with construction to begin by spring 2025. The projects encompass portions of Queen Mary and Hannah's Rest roads on St. Croix, and Feeders 9A (roads in Lindbergh Bay area) and 5A (portions of Charlotte Amalie) on St. Thomas.

Locations not conducive to undergrounding will utilize composite poles for above-ground infrastructure. Contractor Haugland VI has installed over 8,000 composite poles across the territory thus far. In Spring 2024, the Authority submitted amendments requesting additional poles. These additions will extend the previous completion to 2026 instead of the initial 2024 projection.



Wartsila Generators



Composite Pole Installation on St. Croix

TOP PRIORITY AREAS



TOP PRIORITY AREA

UTILITIES

A contract has been executed for waterline extension and rehabilitation design work on St. Croix.

St. Croix is 81% complete as WAPA awaits final approval for an additional 900 poles; St. Thomas is 84% complete with its additional poles approved and in progress, and St. John is 87% complete with progress on hold as FEMA completes the Environmental Planning and Historic Preservation (EHP) review process to include the extra poles. Once all the islands are equipped with these modern poles, this territory-wide project will boast approximately 10,000 installed poles, representing a substantial investment of nearly one billion dollars.

Furthermore, WAPA is pursuing the initiation of the St. Thomas Wind Microgrid, St. Croix Solar Microgrid, and the STJ Emergency Battery and Microgrid projects. These initiatives are contingent on the essential prerequisite of conducting a comprehensive grid study.

Water

On St. Croix, the construction of waterline extension projects in Hannah's Rest and Campo Rico are well on the way to completion by spring 2025. A contract has also been executed for waterline extension and rehabilitation design work for Northside on St. Croix. This project started in May 2024, and design work is ongoing. Simultaneously, St. Croix's water systems master plan was completed in September 2024. This plan will serve as a long-term planning document outlining the strategies and actions to effectively manage the territory's water resources.

Seven Seas Water Treatment Plant



TOP PRIORITY AREAS



TOP PRIORITY AREA

UTILITIES

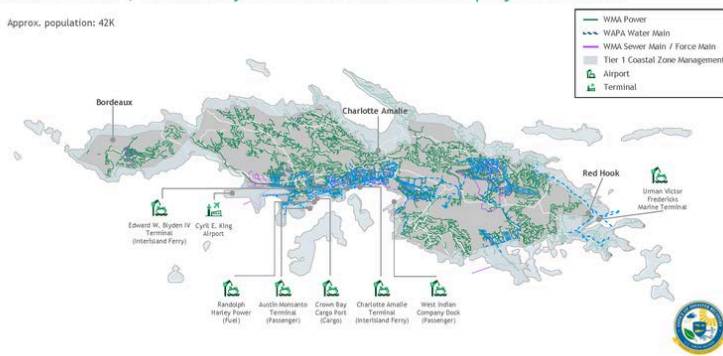
The Christiansted sewer line replacement project is expected to be complete by May 2025.

Wastewater and Solid Waste

As of December 2024, the Virgin Islands Waste Management Authority (VIWMA) has been obligated over \$1 billion in federal funding to recover from extensive wastewater system damages caused by the 2017 hurricanes on St. Croix. Cost estimates for the islands of St. Thomas and St. John have been submitted to FEMA and are awaiting approval, with the projects expected to proceed with obligations in the first quarter of 2025.

Saint Thomas | Preliminary horizontal infrastructure project locations

Approx. population: 42K



Prior to the obligation of prudent replacement for St. Croix, in May 2022, FEMA allocated a sub-award of \$30 million to kickstart the architectural and engineering design phase. The design for the LBJ sewer shed commenced in March 2024 and is currently ongoing. The Super PMO is in the process of working with VIWMA to incorporate the Mon Bijou and Bay Road sewer line replacement projects into bundle four for horizontal projects on St. Croix.

Additionally, the Christiansted sewer line replacement project is ongoing and expected to be completed by May 2025. The DPW followed the work done by VIWMA and has completed the restoration of roads in the affected areas.

CDBG-DR funds are being utilized to restructure and modernize solid waste collection in both districts. VIWMA plans to increase the number and usability of sites by using close to \$20 million in CDBG-DR dollars, easing the burden on both landfill sites and the public. Seven sites have been identified territory-wide: three on St. Croix, three on St. Thomas, and one on St. John. Efforts to construct convenience centers across the territory faced challenges due to exorbitantly high bids for St. Croix sites, prompting a re-issuance of the RFPs. In August 2024, the St. Croix Convenience Centers were resolicited. A Coastal Zone Management (CZM) hearing was held in September 2024, and Federal Consistency Determination Applications for the proposed locations are pending approval. On St. Thomas, plans for the Smith Bay site were terminated, with a request to relocate the project to the old Cancryn School property currently under consideration by the V.I. Port Authority.. Applications for the Bournefield and Susannaberg centers have been forwarded for review and approval by the VIHFA. The release of solicitations for the St. Thomas and St. John Convenience Centers will commence soon thereafter.

Road Clearing for Paving in Christiansted



TOP PRIORITY AREAS



TOP PRIORITY AREA

UTILITIES

In December 2024, the UCT with the Super PMO released the first-ever combined utility RFP for St. Croix.

Utility Coordination

The ODR continues to find and advance ways to streamline the recovery process to ensure that projects are executed as seamlessly as possible. The utility sector is one that provides a unique set of challenges to combat duplicating efforts and roadway disturbances. To minimize the impact on the community, utility coordination is focused on aligning project timelines in areas where multiple utilities overlap. While this sector has made significant strides in replacing or expanding its underground systems, it has brought challenges such as road closures, traffic disruptions, and service interruptions.

In December 2024, the utility coordination team (UCT), in collaboration with VIWAPA, VIWMA, DPW and other stakeholders, issued the first-ever combined RFP for another first--the Horizontal Bundle on the island of St. Croix--explicitly targeting the Northside area. A contract is expected by the 2nd quarter of 2025.

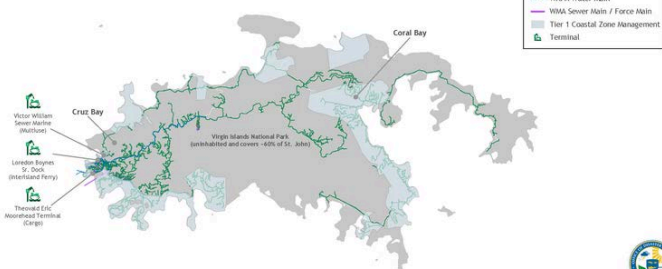
Saint Croix | Horizontal infrastructure project locations

Approx. population: 41K



Saint John | Preliminary horizontal infrastructure project locations

Approx. population: 4K



Street Addressing Sign Installation - St. Thomas

In addition, the Lieutenant Governor's Office (LGO) has been appointed as the central data warehouse for all GIS Mapping for utility coordination across the territory. As of Spring 2024, ODR distributed memorandums to provide guidelines for utility management entities to facilitate infrastructure work in the territory. In the near future, DPW will conduct a territory-wide Subsurface Utility Engineering (SUE) study to document all existing underground utilities. One such memorandum states, "Every project that is constructed during the interim period that includes excavation work within or alongside public roadways must include a requirement for a project-specific SUE study." Another states, "Every utility project that is constructed within, or alongside of, public roadways within the USVI must include the preparation and submission of Record Contract Documents." These studies and record documents are required to be submitted to the LGO, which will maintain a current and comprehensive record of all utility infrastructure for reference by contractors, agencies, and stakeholders.

TOP PRIORITY AREAS



TOP PRIORITY AREA

PUBLIC BUILDINGS

DPNR has expended \$29.8 million to bring storm-damaged facilities back online for public use.

Virgin Islands Public Broadcasting System

The Virgin Islands Public Broadcasting System (VIPBS/WTJX) sustained damages to multiple locations on St. Thomas and St. Croix. As of December 2024, the agency has been obligated \$23 million dollars by FEMA to restore facilities territory-wide. Through this funding, WTJX has the opportunity to rebuild the Haypiece Hill Facility. The designs were completed in April 2024, and a solicitation for reconstruction is expected to be released in the first quarter of 2025.

Virgin Islands Department of Agriculture

Over \$11 million has been obligated to the Virgin Islands Department of Agriculture (VIDA) for recovery work territory-wide. VIDA has completed 26 out of 40 recovery projects and expended over \$2 million in disaster recovery funding.

In 2024, VIDA completed repairs to the Bordeaux Farmer's Market on St. Thomas, a modular buildout in St. John, and the repair of pig pens in St. Croix. The agency is tracking one active construction project, two in the contracting phase, and four in the design phase, including minor changes to the redesign of the Administration Building on St. Croix. The active construction project, the Green House/Ancillary Building on St. Thomas, is expected to be completed in March 2025. In 2025, VIDA plans to begin construction on at least five projects on St. Croix, including the Administration Building and the wind retrofit of multiple buildings.



Department of Planning & Natural Resources

The year 2024, has been a transfiguring period for DPNR, with the restoration of many notable buildings, particularly libraries in both districts. Most noteworthy is the completion of the Florence A. Williams Library on St. Croix in March 2024, and the continuation of construction at the Charles W. Turnbull Regional Library, which is anticipated to be completed by spring 2025. Construction at the Enid M. Baa Library commenced in June 2024, and is expected to be completed in summer 2025. Repairs to the Athalie M. Petersen Library is ongoing and work is expected to be completed in the summer of 2025.

Interior Florence Williams Public Library



In addition to library projects, repairs to DPNR's office building on St. John are underway. The \$818K project is expected to be completed in summer 2025.

Final scoping approval for the repairs needed at the Fort Christian Museum on St. Thomas is in the final review stage with FEMA and is anticipated to be out for solicitation by spring 2025.

Design work to restore the Fort Frederik Museum is also expected to be completed in spring 2025 by Springline Architects LLC. So far, DPNR has expended \$29.8 million to bring storm-damaged facilities back online for public use.

TOP PRIORITY AREAS



TOP PRIORITY AREA

PUBLIC BUILDINGS

VISHPO has expended \$9.6 million funding over 50 projects territory-wide.

DPNR continues to track \$35 million in other funds from various grants. DPNR has spent over \$20 million to cover initiatives such as marine debris removal, fisheries grants, solid waste management plans, and the Virgin Islands State Historic Preservation Office's Historic Building Recovery Program.

DPNR announced its final round of historic recovery grants from the Virgin Islands State Historic Preservation Office (VISHPO) Historic Buildings Recovery Program in October 2024. The program was established to assist nationally registered listed or eligible sites in the Virgin Islands damaged by Hurricanes Irma and Maria in 2017. The funding for this reimbursement recovery grant comes from the United States Department of the Interior National Park Service's Emergency Supplemental Historic Preservation Fund. The program was awarded \$10 million in 2019 and has expended \$9.6 million, funding over 50 projects.

In late September, the Continuing Appropriations and Extensions Act 2025 was signed into law, extending federal funding for the National Park Service's Historic Preservation Fund through December 30, 2026. Although the extension is two years, the program is tentatively scheduled to officially close on March 31, 2025, for auditing and final reporting.



Prindesse Gade 2 Then and Now - Roof and Exterior Repairs

TOP PRIORITY AREAS



TOP PRIORITY AREA

PUBLIC BUILDINGS

Other Public/Historic Buildings

Reconstructing and repairing the territory's public and historic buildings remains a top priority for the Office of Disaster Recovery.

The Office of the Lieutenant Governor's (LGO) disaster recovery projects are nearly completed. Eight out of eleven LGO projects are completed, and the remaining three are in the solicitation phase. The construction contract for the Sion Farm Great House project on St. Croix is expected to be executed in February 2025, with construction to commence soon after. Repairs to this historic building are anticipated to be completed in the spring of 2026. The review of the final scope for the LGO Main Office Building project on St. Thomas is being finalized by FEMA for approval. Once approved, construction is expected to commence in the fall of 2025.

Department of Sports, Parks, and Recreation

The Department of Sports, Parks, and Recreation (DSPR) mobilized over \$44.2 million in FEMA Public Assistance, Hazard Mitigation, and local funds to significantly restore parks and recreational facilities territory-wide since the 2017 storms. In the last six years, the team at DSPR, in collaboration with ODR, has had the formidable task of completing 55 construction projects. To date, the department has expended more than \$10.5 million and has completed 31 projects, which include fourteen parks on St. Croix, thirteen on St. Thomas, and one on St. John.

The agency is currently tracking four active construction projects and has seven more in the design phase.

DSPR has expended more than \$10.5 million to complete 31 projects.



DC Canegata Ballpark - Small Field Repairs

Of these projects, the Reinholdt Jackson Complex and the DC Canegata Small Field and Courts are expected to be completed before spring 2025. This year, DSPR has completed construction on Kirwin Terrace Ballpark, Cruz Bay Tennis & Orville Brown Basketball Courts, Doris Hodge Tennis Center, Alvin McBean Complex, Nadir Basketball Court, Emile Griffith Ballpark (new lighting in progress) and Joseph Aubain Ballpark in the St. Thomas/St. John district, as well as the Rudy Krieger Complex, Cramer's Park Pavilions, Marley Beach Rehabilitation, and the Frederiksted Town and Waterfront Lighting and miscellaneous repairs on St. Croix.

In 2025, DSPR anticipates the start of construction of at least five projects, including the Ezra Fredericks Ballpark (concession and restrooms), Lionel "Smut" Richards Ballpark (concession and restrooms), and Oppenheimer Beach in the St. Thomas/St. John district, in addition to the Estate Profit and DC Canegata Community Centers on St. Croix.

The Vincent Mason Pool Phase II construction started in June 2024. The project was previously halted due to the need for additional scoping and FEMA approval. Since then, construction has been steadily progressing. The completion of this highly anticipated project is expected by spring 2025.

TOP PRIORITY AREAS



TOP PRIORITY AREA

PUBLIC BUILDINGS

In September 2024, \$423K in repairs were completed at the Bassanio David Command Station.

Virgin Islands Police Department

The Virgin Islands Police Department (VIPD) made great strides this year to complete their remaining disaster recovery projects. With approximately \$30 million in FEMA Public Assistance and Hazard Mitigation funds, VIPD is focused on the “Road Ahead.”

In September, \$423K in repairs were completed at the Bassanio David Command Station on St. Thomas. Repairs to the Forensic Operation Building, Evidence Storage Warehouse, and Area 51 Building on St. Thomas will be completed in spring 2025. The Territory-wide camera projects are in the solicitation phase and are pending the selection of a contractor. In addition to those projects the St. Croix Motor Pool Generator and Training Academies Generator projects (St. Croix/St. Thomas) are also in the solicitation phase.

Design work to demolish and rebuild the \$12.3 million Patrick Sweeney Police Headquarters project on St. Croix is well underway, funded by FEMA’s Hazard Mitigation Grant Program with 60% drawings completed in September of this year. A solicitation to construct a new facility is on track for release before the end of 2025. The designs for the Alexander Farrelly Justice Center project on St. Thomas are also in progress, with completed designs expected in fall 2025 and construction to begin by fall 2026.

Although the designs and scoping for the Leander Jurgen Command Station on St. John stalled, the VIPD team, DPW, and ODR have been diligently working to get this project back on track with the design work recommenced in October 2024.



Bassanio David Command Center

TOP PRIORITY AREAS



TOP PRIORITY AREA

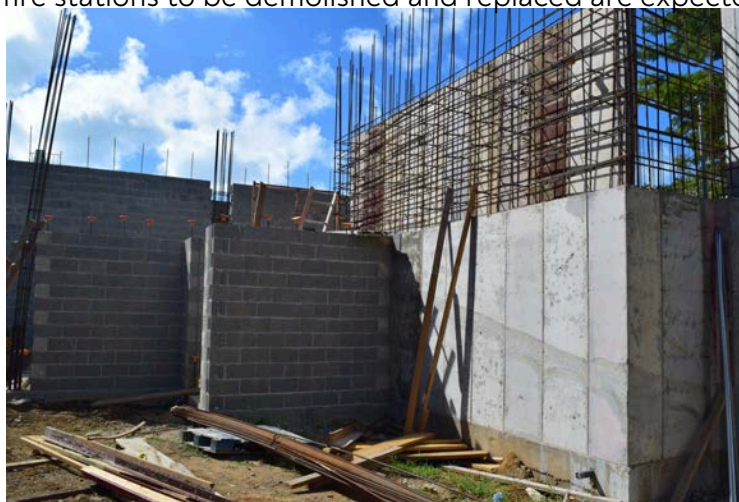
PUBLIC BUILDINGS

DSPR has completed 31 construction projects, expending \$10.5 million in FEMA funds.

Virgin Islands Fire and Emergency Medical Services

The Virgin Islands Fire and Emergency Medical Services (VIFEMS) commenced construction on the \$5.7 million Charles “Tappy” Seales (Grove Place) Fire Station and Multi-Purpose Complex funded by the Hazard Mitigation Grant Program (HMGP). This project is on track to be completed in spring 2026. Through FEMA-PA, replacements for two fire stations on St. Thomas, one on St. Croix, and one on St. John were approved and obligated for \$40.3 million. An additional \$482K of HMGP funds will be used to construct a saferoom and install a generator at each newly built fire station except for the Robert O’ Connor Sr. Fire Station (Cruz Bay) on St. John.

Design work to demolish and rebuild the four fire stations is still underway with the architectural firm Jaredian Design Group. The designs and final scope for the Renceliar I. Gibbs Fire Station (Cotton Valley) on St. Croix are near completion and are expected to be submitted to FEMA for review and approval by summer 2025. Construction is anticipated to start by the end of 2025. The designs and final scopes for the remaining three fire stations to be demolished and replaced are expected to be completed in the summer of 2025.



Construction Progress at the Charles “Tappy” Seales Project Site

Community Development Block Grant Disaster Recovery Program

On November 20, 2023, the ODR was authorized as a sub-recipient of the territory's CDBG-DR funds. As a sub-recipient, ODR is responsible for providing practical oversight, including the day-to-day management of these critical recovery programs.

The program is federally funded by the U.S. Department of Housing and Urban Development (HUD) and administered through the VI Housing Finance Authority (VIHFA). Its programs play an acute role in local recovery efforts through its four divisions: Housing, Infrastructure, Economic Revitalization, and Public Services & Facilities.

The housing recovery initiatives within these programs are specifically designed to address unmet needs. These programs focus on providing recovery opportunities to the territory's most vulnerable residents by creating affordable housing, preserving existing housing, providing emergency housing solutions, and facilitating the rehabilitation of damaged homes.

EnVision Tomorrow Program

In 2024, four solicitations were released, signaling the start of construction on 101 homes, and 73 projects have been awarded to local contractors. Additionally, ODR plans to release another solicitation for 55 homes in the spring of 2025. Over \$5 million has been expended in 2024 alone to 10+ local contractors, Persons Services Corp, and Grant Engineering. As of December 31, 2024, 38 homes have been completed, 93 are under construction, and 28 are being evaluated under IFB 004-2024, with awards expected in January 2025.

In addition to advancing homes into construction, ODR worked to improve communication with program applicants. We have found that over 40% of the people who come to the top of the list are slow to respond with documents or indicate they are not ready to relocate so that their homes can be fixed. This negatively impacts the program's ability to maintain pricing with the contractors once bids are awarded.

EnVision Tomorrow Program Home Repairs - St. John



Over \$5 million has been expended in 2024 to 10+ local contractors, Persons Services Corp, and Grant Engineering.

Community Development Block Grant Disaster Recovery Program



Two of five projects are complete: Magen's Junction Phase II, completed in 2021, & Walter I.M. Hodge, completed in 2024.

In the spring of 2024, ODR initiated two outreach campaigns to assist applicants in progressing to the next steps. The first campaign targeted 147 applicants preparing for solicitation or mobilization under the Person Services contract. The second initiative focused on updating contact and demographic information through an interest survey to over 430 applicants, which garnered almost 250 responses.

Public & Affordable & New Housing Construction Projects

Beyond the EnVision Tomorrow program, CDBG-DR is also supporting housing initiatives with a total of \$260 million. These include public housing communities, emergency housing initiatives, and the construction of single-family dwellings for first-time homeowners. Over \$155 million has been allocated to complete five public housing projects across the territory. Of the five active projects, two are complete: Magen's Junction Phase II, completed in 2021, and Walter I.M. Hodge Pavilion, completed in 2024.

Walter I.M. Hodge Revitalization Project

Construction was completed on St. Croix at the Walter I.M. Hodge Revitalization Project in October, 2024.

EnVision Tomorrow Program Home Repairs - St. Thomas

Notable accomplishments for this project was the issuance of 20 certificates of occupancies for all buildings marking the completion of 248 units, exceeding the national objective by having more than 51% occupancy, and the disbursement of \$20.4 million in eight payment requests.



Walter I.M. Hodge



Community Development Block Grant Disaster Recovery Program



Lovenlund Phase II is a \$26 million project that includes the renovation of 96 units and the installation of an alternative energy plant to provide resilient power.

Donoe Redevelopment

The Donoe Redevelopment Project will provide replacement housing for residents of the Tutu Hi-Rise public housing apartments that had to be demolished after extensive damage caused by Hurricanes Irma and Maria. The project, originally budgeted at \$34 million, consists of constructing 84 units in 14 buildings.

Construction began in November 2020 but stopped. The Virgin Islands Housing Authority (VIHA) has requested an additional \$46 million to complete the project. A budget revision was approved to allow the continuation of environmental remediation at the site, and a Limited Notice to Proceed was issued to VIHA authorizing a 120-day work period ending September 25, 2024. Tysam Tech, Universal Abatement, and A9 Trucking have completed moving stockpiles to Bovoni, excavating to facilitate metal sampling, and collecting samples for metal analysis.

With the approval of the Fifth Substantial Amendment in November 2024, the additional funding needed to resume construction was made available. VIHA is now preparing a financial closing for the project in the second quarter of 2025, with a construction restart with the new general contractor (Consigli/Benton) to follow.

Donoe Redevelopment Project



Lovenlund Phase 2



Lovenlund Phase 2 is an existing 96-unit low-income housing tax credit (LIHTC) rental community located on St. Thomas. The \$26 million project includes the renovation of 96 units and the installation of an alternative energy plant to provide resilient power. The CDBG-DR application was approved by the Office of Disaster Recovery and submitted to the Grantee, VIHFA, for final approval in May 2024.

Funding approval for the acquisition and rehabilitation of this community by Jackson Development occurred in November of 2024. The financial closing followed in December 2024. CDBG-DR was able to realize a disbursement of \$16.4 million at this closing. The development team is securing contractors and finalizing the scope to rehab the units in the second quarter of 2025.

Calabash Boom



Community Development Block Grant Disaster Recovery Program

The D. Hamilton Jackson Terrace project is expected to achieve financial closing in January 2025, and kickoff is scheduled for February, with the rehab of the units beginning before the end of quarter two.

D. Hamilton Jackson Terrace

The D. Hamilton Jackson Terrace Project is located on the island of St. Croix. This VIHA rehab of 106 units and a community center will use FEMA and CDBG-DR funds as well as 4% and 9% Low-Income Tax Credit (LIHTC) equity and Federal Home Loan Bank funding. This project is the second in the territory to participate in HUD's Rental Assistance Demonstration (RAD), a tool that helps preserve and improve public housing and address deferred maintenance, the first being Walter I.M. Hodge. The project is expected to achieve financial closing in January 2025, and kickoff is scheduled for February, with the rehab of the units beginning before the end of quarter two. CDBG DR has made up to \$48 million dollars available for work on this project.

VIHFA is committed to providing emergency housing. To meet this mandate, \$15 million has been set aside for these projects. In addition, \$54 million has been allocated to construct single-family homes for purchase by first-time homebuyers as part of its duties as a Housing Finance Agency. These projects will be in Mount Pleasant on St. Croix and Fortuna (Wild Pineapple) on St. Thomas, both of which require A&E services to provide plans and support funding requests.

Rendering for D. Hamilton Jackson Terrace



Community Development Block Grant Disaster Recovery Program



Ten million dollars of CDBG-DR funding has been made available for gap financing through referrals from participating lenders.

Own a Lot, Build a Home

During the second and third quarters of 2024, the New Housing Infrastructure and Construction (NHIC) Program successfully launched a new housing initiative, the Own a Lot, Build a Home Program. This territorial lending opportunity was introduced to the community in June 2024, marking a milestone in the Office of Disaster Recovery's efforts to support first-time home buyers. Ten million dollars of CDBG-DR funding has been made available for gap financing through referrals from participating lenders. Banco Popular and USDA Rural Development are the first lenders to have executed a Memorandum of Understanding with five potential applicants in the pipeline.

Funding will be used to facilitate the construction of single-family homes on existing properties. Applicant eligibility for the program is contingent on first-time home buyer status and adherence to income guidelines. The program seeks to increase homeowner-

VIHFA 2024 Housing Expo
Own a Lot, Build a Home Community Outreach

ship opportunities and boost homeownership rates across the territory by contributing to long-term sustainability and stability for families.

Neighborhood Revitalization Program

The Neighborhood Revitalization Program has been allocated \$13 million to preserve the community's commercial, residential, and historic areas. It is divided into three components: Building Façade and Streetscape Enhancement Program, Small Business Entrepreneurship Grant, and Small Business Technical Assistance Program. In February 2024, program staff began the process of reviewing all applications according to the policies developed by VIHFA. Of the eighty-two (82) applications received, thirteen (13) were deemed pre-eligible, six (6) required additional information, sixty-two (62) were ineligible, and one (1) was withdrawn. The approximate pre-solicitation estimate of the pre-eligible project applications is \$8.5 million. In 2025, the program team will focus on advancing the pre-eligibles through the various processes to complete their projects by 2026.

DO YOU OWN A LOT?

LET'S BUILD A HOME!

FIRST TIME HOMEBUYER? ✓
3 YEARS IN THE TERRITORY? ✓
CREDIT SCORE ABOVE 620? ✓
OWN A PARCEL OF UNDEVELOPED LAND? ✓

CONTACT US TODAY AT
(340) 202-1221
nhicprogram@usvipfa.com

www.usviodr.com/own-a-lot-build-a-home



Community Development Block Grant Disaster Recovery Program



The Salvation Army was awarded \$3.9 million for repairs and new construction at its location in Kronprindsens Gade on St. Thomas.

Public Services and Facilities

Hurricanes Irma and Maria severely impacted the already limited housing stock and services for vulnerable populations in the U.S. Virgin Islands. The lack of insurance or inadequate coverage has left many providers without resources for repairs. To support solutions to address these unmet needs, the Public Services and Facilities program has been allocated \$17.3 million to complete nine projects. So far, four non-profits have received their executed Notices to Proceed and project agreements, and five projects are currently undergoing environmental review.

Approved Service Projects

Project Promise has received funding in the amount of \$95K to provide a comprehensive afterschool support program for at-risk youth ages 10-18 in Christiansted, St. Croix.

Liberty Place has received funding in the amount of \$1 million to provide supportive housing and sheltering services to individuals and families experiencing homelessness.

Meeting the Needs of Our Community has received funding in the amount of \$207K to provide counseling and support services to individuals experiencing post-traumatic stress, mental health, and behavioral health issues as a result of Hurricanes Irma and Maria.

All three service projects were awarded in September 2024, and have started administering services.

Approved Facility Projects

The Lutheran Social Services project will replace the existing children's complex with Sister Emma Cottage for severely disabled children. The project will be constructed at the Queen Louise Home for Children. A solicitation to procure a contractor to complete the scope was released in October. The bid evaluation process is ongoing.

Caribbean Centers for Boys & Girls of the Virgin Islands has received \$200K in funding to repair and restore the retaining wall at the facility in Christiansted. Currently, the project is awaiting environmental approval.

Concept Drawings for the New Salvation Army Offices



Community Development Block Grant Disaster Recovery Program



The local match program has expended \$136.8 million to meet the requirements for twelve projects. \$15.5 million of that was distributed in 2024.

Catholic Charities of the Virgin Islands – Bethlehem Shelter has received favorable recommendations for funding in the amount of \$400K for the construction of new restrooms and showers at its facility on St. Thomas. Additionally, its Rita Schuster Resource Center renovation project is proposed to aid and assist homeless residents and those in need of emergency shelter, especially in the Christiansted area. This project is budgeted at \$297K and is expected to provide shelter for up to 16 people. Currently, both projects are awaiting environmental approval.

The Salvation Army of the Virgin Islands has received favorable recommendations for funding in the amount of \$3.9 million for the renovation and new construction at their location on Kronprindsens Gade, St. Thomas. Currently, the project is awaiting environmental approval.

St. Croix Foundation for Community Development has also received favorable recommendations for funding in the amount of \$1.1 million for the development of a Joint Intake Center and Resilience Facility to assist nonprofit organizations that provide critical public services.

View of St. Thomas Harbor



The center will offer technical assistance to help nonprofits build capacity and provide a space for the provision of services, increasing capacity to serve more members of vulnerable populations on the island of St. Croix. Currently, the project is awaiting environmental approval.

Local Match and Infrastructure

Local Match

CDBG-DR's local match program has been allocated approximately \$234 million. This pool of funding is being used to pay the territory's share of the cost of projects funded by federal programs. In most cases, federal programs, like FEMA, require local government organizations to pay a share of the cost of a project, called the "local match." The program team ensures that each project that qualifies for match funding aligns with CDBG-DR eligible activities, meets a national objective, and demonstrates a direct connection to the disaster. Funds are provided as payment to governmental agencies, eligible organizations, or other entities for eligible activities with approved Project Worksheets (PWs) or relevant documentation from other agencies. To date, the program has expended \$136.8 million to meet local match requirements for twelve projects. \$15.5 million of that was distributed in 2024 alone.

Community Development Block Grant Disaster Recovery Program



As of December 2024, St. John's streets and addresses have been added to the GIS system, and VITEMA will begin using the data to direct first responders to assist with 911 calls

Infrastructure

The CDBG-DR Infrastructure Program is designed to address unmet disaster recovery needs related to damage from Hurricanes Irma and Maria. The loss of critical utility services such as power and water, flooding of transportation systems, and shortfall in services provided by the territory's public facilities and networks contributed to the difficulties residents endured post-storms. These systems must be hardened to avoid those devastating outcomes. To this end, the infrastructure program has been allocated \$159.5 million and has expended \$71.1 million on two projects, Randolph Harley New Generation and the Street Addressing Initiative. .

As of December 2024, St. John's streets and addresses have been added to the GIS system, and VITEMA will begin using the data to direct first responders to assist with 911 calls. Next for St. John is the installation of street signs, projected to begin in March 2025 after the contract is signed.

St. Thomas, St. Croix, and Water Island residents are in the process of naming streets, and the Lt. Governor's Office will begin adding data points for the street addresses on those islands, followed by 911 testing and street sign installations. All residents are encouraged to submit a name for the street they live on and to participate when their addresses are being validated, See the webpage for more information - <https://sites.google.com/view/usvi-sai/home>.

Collectively, these initiatives represent a steadfast commitment to enhancing infrastructure, improving service reliability, and building a more resilient territory for the future.



Richmond Power Plant

2025 ECONOMIC IMPACT



Recovery projects continue to play a key role in providing necessary revenues to the territory's economy. Large infrastructure projects require professional and construction contractors to remit taxes to the Government of the Virgin Islands. Additionally, increased workforces infuse dollars into the territory through housing and consumer spending. The Office of Disaster Recovery tracks the realization of Gross Receipt Taxes (GRT) on its projects as a vital aspect of revenue generation for the territory. For Fiscal Year 2024, recovery project expenditures generated over \$16.5 million in GRT as a result of \$330.2 million of expenditures. Construction of the Arthur A. Richards PreK-8 School, demolition of the Charles Harwood Medical Complex, and continued improvements in the infrastructure at WAPA through composite poles and undergrounding projects were key drivers to the expenditures throughout the fiscal year.

For Fiscal Year 2025, expenditures are expected to increase as work is in full gear at the Charlotte Kimelman Cancer Institute, the kick-off of significant school projects, and the CDBG-DR Program gains momentum. Over \$441 million in expenditures are expected in FY 2025. Through the first quarter of FY 2025, \$86.8 million has been expended, generating \$4.3 million in GRT. ODR expects to realize its expenditures as the Super Project Management Office awards and continues to solicit critical infrastructure projects in the healthcare, education, and utilities sectors for the duration of the Fiscal Year.

Challenges

As ODR remains committed to its mission of restoring and rebuilding the territory, it now faces shifting market conditions that have introduced new challenges and intensified previously reported obstacles.

Completing the Portfolio of EnVision Tomorrow Projects



ODR understands the challenges and works daily to address these issues. A key focus is improving applicant responsiveness, as timely submission of required documents help to streamline the approval process. Enhancing efficiency in permitting can also support the swift initiation of projects. Efforts to expand temporary housing options will assist applicants in securing accommodations more easily. Additionally, optimizing the environmental review process can help keep project schedules on track by ensuring timely testing results. Lastly, proactive budgeting strategies and cost-effective solutions will help manage rising construction costs while ensuring necessary repairs and rebuilds are successfully completed.

Rendering - Bertha C. Boschulte Elementary School



Federal Shift in Policies



The risk of deobligation of recovery dollars due to the federal administration's shift in policy undermines the confidence of stakeholders that funding will remain available to carry out recovery efforts. Additionally, changes in regulatory frameworks, including higher tariffs increase costs and diminish purchasing power.

Rendering - Gov. Juan F. Luis Hospital and Medical Center



Construction Market Impediments



The longstanding and well documented challenges of rising construction costs, a limited pool of skilled labor and professional support staff, workforce housing shortages, and supply chain constraints are more pressing than ever. These issues are now compounded by a surge in project activity on the mainland, leading to a workload that exceeds contractor capacity. As a result, attracting new contractors to the territory has become increasingly difficult.

Limited Pool of Qualified Bidders



In this supply-constrained market, contractors no longer engage in programs without clear partnership models, which has quickly become standard across major projects. It is not atypical in this environment for programs to receive an average of two or less major contractor bids, limiting the selection pool for solicitations and driving higher bid prices.

Despite these challenges, ODR will continue to develop strategies to overcome these seemingly insurmountable roadblocks. The office will continue to develop partnerships with housing providers, accelerate the initiative to implement a technical college to train new workers to support recovery efforts, and lobby for H-1B visa waivers to increase the workforce. The focus will remain on ensuring that our critical projects are all under contract in 2026.

ODR Team Members Conduct a Site Visit at Vincent Mason Pool, St. Croix



Rendering of the Donna M. Christian-Christensen Department of Health -



2025 The Road Ahead



In 2025, ODR will continue to focus on several high-impact initiatives, including the reconstruction/modernization of ten schools and five Head Start centers, which will provide modern and safe learning environments for students across the territory. In the healthcare sector, significant advancements are expected with the completion of upgrades to the Charlotte Kimelman Cancer Center and the start of temporary repairs to the Queen Louise Home for the Aged on St. Thomas, coupled with the development of designs for the Schneider Regional Medical Center and the possible start of demolition of St. Croix's Governor Juan F. Luis Hospital. These projects and others discussed throughout this year's report are crucial for enhancing healthcare access and services.

The CDBG-DR team will continue to implement plans steered by the Virgin Islands Housing Authority to revitalize the territory's housing stock as construction of 84 units of public housing at the Donoe Housing Complex in Estate Tutu on St. Thomas resumes and work to restore 60 units at Tutu Senior Redevelopment (Tutu North Phase I), and 106 units at the David

Hamilton Jackson Housing Community on St. Croix begins in 2025.

The renovation of key public facilities, the completion of four ongoing park projects, and the refurbishment of various buildings on St. Croix—including repairs to the Greathouse in Sion Farm and Fleming House in Frederiksted—will revitalize public spaces and preserve historically significant sites.

Infrastructure improvements remain a top priority, with a focus on upgrading power, water, and wastewater systems. This includes a comprehensive overhaul of wastewater treatment facilities on St. Croix, the initiation of utility undergrounding projects, the completion of roadway enhancements along Queen Mary Highway, and the launch of the first phase of horizontal projects on Northside Road, all aimed at improving safety, utility services, and connectivity.

These achievements underscore the GVI's dedication to building a resilient and thriving community. Looking ahead, ODR's comprehensive approach will ensure continued progress and address evolving needs, contributing to a stronger, more resilient future for the U.S. Virgin Islands.



Rendering for the New Governor Juan F. Luis Hospital

ANNUAL REPORT 2024



Prepared by:
TEAM ODR

Phone:
340-202-1221

Email:
INFO@USVIODR.COM

